

The Effects of Financial Factors on the Performance of Bank of Baroda in India

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Abstract:

Financial factors play a crucial role in determining the operational efficiency and profitability of banking institutions. This study examines the effects of key financial factors on the performance of Bank of Baroda in India. The research focuses on financial indicators such as capital adequacy, asset quality, liquidity management, interest income, and non-performing assets (NPAs) and their influence on the bank's financial performance. Secondary data from annual reports, financial statements, and regulatory publications were analyzed to assess trends in profitability, return on assets, and overall financial stability. The findings indicate that effective management of capital structure, reduction of NPAs, and improved liquidity significantly enhance the bank's operational performance and competitiveness in the Indian banking sector. The study also highlights the importance of prudent financial planning and regulatory compliance in sustaining long-term growth. The strengthening financial management practices can help Bank of Baroda maintain stability, improve profitability, and support the evolving demands of India's banking and financial environment.

Keywords: *Financial Performance, Bank of Baroda, Capital Adequacy, Non-Performing Assets (NPAs), Liquidity Management, Profitability, Indian Banking Sector*

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1. Introduction

India is the developing economy. It is the major player in the Asia-Pacific region. The banking sector plays a pivotal role in promoting economic growth by mobilizing savings, providing credit, and facilitating financial transactions within an economy. In India, public sector banks contribute significantly to financial stability and economic development by supporting industrial, agricultural, and service sector activities. Evaluating the financial performance of banks is therefore essential to understand their operational efficiency, profitability, and sustainability. The financial ratio analysis is widely used to assess various aspects of banking performance such as asset quality, management efficiency, and earnings capacity. Bank of Baroda is one of the leading public sector banks in India. It has undergone significant structural and operational changes in recent years, making performance analysis particularly relevant (Kothari, 2019). Examining the financial factors influencing the bank's performance helps in understanding its financial strength and strategic position in the competitive banking sector (Breale et al., 2019). The banking sector has shown a remarkable response to meet the needs of a planned economy. The Indian economy is undergoing exemplary changes everywhere, and it has had an impact on the whole as well Indian Banking Sector. Bank of Baroda (BOB) is an Indian nationalized banking and financial services company. It is owned by the Ministry of Finance,

Government of India. It is the fourth largest nationalized bank in India with 132 million customers. This study is an attempt to analyze the performance of Bank of Baroda for the last five years (2016-2021). To provide important insights into asset quality, management efficiency and financial viability of banks' Earnings ratios. Analysis is one of the methods of financial investigation where ratios are routinely used to assess the financial position and Implementation of a Bank. From the analysis, it can be suggested that the bank needs to take appropriate measures to increase its income in order to make a high profit.

2. Background of Study

The Indian banking sector has undergone substantial transformation over the past few decades due to economic liberalization, financial sector reforms, and rapid technological developments. These changes have enhanced competition among banks and encouraged greater efficiency, transparency, and service quality in banking operations. Public sector banks continue to play a dominant role in India's financial system by promoting financial inclusion, mobilizing savings, and providing credit to various sectors of the economy. Their contribution is particularly significant in supporting government initiatives aimed at expanding banking services to rural and semi-urban regions. Studies on the Indian banking system indicate that evaluating financial performance through indicators such as profitability, liquidity, and capital adequacy is essential for understanding the efficiency and sustainability of banks in a competitive financial environment (Sinha, 2020). Among the major public sector banks in India, Bank of Baroda has established a strong presence both domestically and internationally. Such developments require banks to strengthen their capital structure, improve asset quality, and enhance operational efficiency to remain competitive in the global financial market. Financial performance analysis becomes essential to understand how effectively banks manage their resources and respond to changing economic conditions (Ketkar, Noulas, & Agarwal, 2003). The regulatory frameworks and policy reforms implemented by the Government of India and the Reserve Bank of India have played an important role in shaping banking operations and financial stability. Factors such as capital adequacy requirements, risk management practices, and asset quality monitoring are critical for ensuring the long-term sustainability of banks. The financial performance of a bank is often assessed through key indicators such as Return on Assets (ROA), Return on Equity (ROE), liquidity ratios, and non-performing assets (NPAs). These indicators provide insights into the bank's profitability, efficiency, and risk management capacity. Understanding these financial dimensions is therefore necessary to evaluate the performance and stability of Bank of Baroda in the evolving Indian banking environment (Mishra & Aspal, 2013).

3. Statement of the Problem:

The banking sector plays a vital role in the economic development of a nation by facilitating financial transactions, mobilizing savings, and providing credit for various productive activities. In India, the banking system has evolved significantly due to globalization, financial liberalization, and technological advancements, which have transformed the operational environment of banks. These changes have intensified competition among public and private sector banks, requiring institutions to maintain strong financial performance and efficient management of financial resources. In this context, Bank of Baroda, one of the leading public sector banks in India, plays an important role in supporting economic growth by offering a wide range of financial services to individuals, businesses, and government sectors. However, the changing financial landscape has created challenges related to asset quality, profitability, capital adequacy, and risk management that directly influence the bank's performance. Despite its strong institutional presence and extensive banking network, the financial performance of Bank of Baroda is influenced by various financial factors such as liquidity management, non-performing assets (NPAs), interest income, and capital structure. Increasing competition, regulatory requirements, and fluctuations in economic conditions make it essential to evaluate how these financial factors affect the bank's operational

efficiency and profitability. Understanding these influences is necessary for identifying areas of improvement and strengthening financial management practices within the bank. Therefore, the present study attempts to analyze the effects of key financial factors on the performance of Bank of Baroda in India, in order to provide insights into its financial progress and sustainability in the evolving banking environment.

4. Objectives of the Study:

- To examine the key financial factors influencing the performance of Bank of Baroda in India
- To analyze the impact of capital adequacy, liquidity, and asset quality on the financial performance of Bank of Baroda
- To evaluate the role of non-performing assets (NPAs) and interest income in determining the profitability of the bank
- To assess the trends in financial indicators such as return on assets, return on equity, and overall operational efficiency of Bank of Baroda
- To suggest measures for improving financial management practices to enhance the long-term performance and stability of the bank

5. Review of Literature:

Research on banking performance highlights that several financial factors determine the efficiency and sustainability of banking institutions (Kiruthika 2024) examined the determinants of financial performance in the banking sector and emphasized that profitability, asset quality, and operational efficiency are crucial indicators influencing banking outcomes. Their analysis indicates that financial ratios such as Return on Assets (ROA), Return on Equity (ROE), and capital adequacy serve as key measures for evaluating bank stability and performance. The study further noted that technological transformation, regulatory reforms, and post-pandemic recovery have significantly altered the operational dynamics of Indian banks, thereby influencing the financial performance of both public and private sector institutions.

Several studies have also focused specifically on the financial performance of Bank of Baroda using ratio analysis and profitability indicators (Karthik 2023) reported that indicators such as profitability ratios, liquidity ratios, and solvency ratios provide meaningful insights into the bank's financial health and managerial efficiency. The study further observed that merger activities, asset management strategies, and capital utilization practices have considerable influence on the financial performance of Bank of Baroda and other public sector banks in India. These findings suggest that effective financial management and strategic reforms are essential for sustaining competitiveness in the banking sector.

Another stream of literature highlights the importance of asset quality and risk management in determining banking profitability and stability (Rosario 2026). Emphasized that lower levels of non-performing assets (NPAs) and strong credit risk management practices contribute positively to the profitability and long-term sustainability of commercial banks. Empirical findings reveal that financial indicators related to asset quality are strongly associated with profitability and market valuation in banking institutions. These results indicate that banks must adopt efficient risk management systems to maintain financial stability in a competitive and uncertain economic environment. Research on bank performance evaluation further emphasizes the role of analytical models and financial ratio techniques (Gupta 2024) highlighted the use of ratio analysis and the CAMEL model as effective tools for assessing bank efficiency. The CAMEL framework evaluates key dimensions such as capital adequacy, asset quality, management efficiency,

earnings capability, and liquidity. The study concluded that systematic monitoring of these financial indicators enables banks to identify operational strengths and weaknesses and supports strategic decision-making for improving long-term financial performance.

The emphasized the effectiveness of the CAMELS rating model in assessing banking performance. The study found that the CAMELS framework provides a structured method for evaluating risk levels, monitoring performance quality, identifying operational problems, and recommending corrective actions. Compared with traditional financial evaluation techniques, the CAMELS model offers a more comprehensive and systematic approach for assessing the financial stability and management efficiency of banks (Saji Thazhungal Govindan Nair 2021). International studies have also explored banking performance using financial ratio analysis. (Kumbirai and Webb 2010) analyzed the financial performance of South African commercial banks between 2005 and 2009 by examining profitability, credit quality, and liquidity indicators. The findings showed an improvement in bank performance during the initial years of the study period; however, the global financial crisis of 2007 significantly affected profitability, liquidity, and credit quality, demonstrating the vulnerability of banking systems to macroeconomic shocks.

The banking sector reforms have significantly influenced financial performance and competitiveness. (Dwivedi and Charyulu 2011) observed that the reform process in India aimed to promote operational independence, flexibility, and competition in the banking system while aligning financial norms with global standards. Similarly, (Ghosh 2010) examined the relationship between credit growth and bank soundness in India and found that expansion in private sector credit contributes positively to banking stability. (Das et al. 2010) also emphasized the importance of analyzing the Capital Adequacy Ratio (CAR) to evaluate the financial condition and risk-bearing capacity of banks. The importance of maintaining financial stability in the banking system has also been highlighted in recent studies. (Mubarak 2021) argued that inefficiencies in the banking sector can have significant economic consequences, making it essential to evaluate financial stability using appropriate performance indicators. The study assessed selected banks using financial measures and the Eagles rating approach and suggested that banks should strengthen service-oriented strategies and enhance non-interest income sources to improve financial sustainability and resilience.

6. Research Methodology:

Primary data collection and secondary data sources will also be used for this study. An analytical method will also be used. The Study uses Bank of Baroda financial data of five five-year periods from FY ending on 31st March 2017 to the FY ending on 31st March 2022. Bank annual reports constitute the primary data source for financial information. Additional information on the ratios was calculated based on the publicly available information published at the Bank of Baroda website, Reserve Bank of India and other related sources. Further details of our empirical methodology are provided below:

Period of the study: The time period of the study is from the year 2017-18 to 2021-22.

Tools of analysis

7. Discussion and Analysis

• Financial Ratios:

a. Capital Adequacy: Capital adequacy conditions of BOB are judged based on balance sheet measures like Capital Adequacy Ratios, Advances to Asset ratio, Advances to deposit ratios, Government security to total investments, and Debt/Equity ratio.

b. Assets Quality: Again, we compute position statement-based measures - Net NPAs to Total

Assets, Net NPAs to Net Advances, Total Investments to Total Assets, Slippage ratio, Gross NPAs to Advances, Provisions & Contingencies to Advances, and Provision Cover to Gross NPA for assessing the asset quality of the bank.

c. Management Efficiency: Total Advances to Total Deposits, Return on Net Worth, Net Profit per Employee (Rs. in lakhs), Average Business Per Employee (Rs. in crore), Cost to Income ratio, Operating Expenses to Average Asset, Business Per Branch (Rs. in crore), Gross Profit Per Branch (Rs.in crore), Net Profit per branch (Rs. in crore),

Return on Equity, Overall, CASA ratio and Domestic CASA ratio measure the managerial efficiency of the bank.

d. Earnings (Profitability): Net operating profit/Average assets, Gross (Operating) Profit / Average assets, Return on Assets, Dividend Payout Ratio, Noninterest income/ average assets, Return on Average Assets, Yield on Advances, Cost of Deposits, Credit-Deposit Ratio and Net Interest Income / Average Interest Earning Assets assess the earning conditions of the bank.

e. Liquidity: Financial Ratios Liquid Assets to Total Deposits, Liquid Assets to Total Assets, G-Sec to Total Assets, Approved Securities to Total Assets, Customer deposits to total assets, and Total loans to customer deposits- evaluate the Liquidity or asset liability management (ALM) position of the bank.

8. Data Analysis:

	Ratio	Increase/ Decrease
2017-18	3.27	-
2018-19	5.57	-2.3
2019-20	0.87	4.7
2020-21	0.71	-0.16
2021-22	1.17	0.46

Table 1 shows the net profit margin of BOB. It is observed that there is a decrease in 2018, and the ratio fluctuates during the study period, but in 2021, this ratio increased by 0.46. So, the bank should take appropriate measures to increase the net profit. To increase the financial soundness of the company.

Table 2: Net Interest Margin

year	Ratio	Increase/ Decrease
2017-18	1.94	-
2018-19	2.15	0.21
2019-20	2.36	0.21
2020-21	2.37	0.01
2021-22	2.49	0.12

Table 2 shows the Interest Income/Total Assets of BOB. The analysis shows that the ratio fluctuates during the study period. In 2021, this ratio decreased to 2.49. Therefore, the bank must take appropriate measures to increase the interest income.

9. Findings of Study

- The analysis of Net Profit Margin indicates considerable fluctuations during the study period. The ratio increased from 3.27% in 2017–18 to 5.57% in 2018–19, but it declined sharply to 0.87% in 2019–20 and further to 0.71% in 2020–21, reflecting instability in profitability. Although the ratio improved slightly to 1.17% in 2021–22, the overall trend suggests that the bank faced challenges in maintaining consistent profit levels.
- The data shows that Bank of Baroda experienced a significant drop in profitability after 2018–19, where the net profit margin reduced drastically by 4.7% in 2019–20. This indicates possible operational or financial challenges during that period, highlighting the need for stronger financial management and cost control measures.
- The Net Interest Margin shows a steady upward trend throughout the study period, rising from 1.94% in 2017–18 to 2.49% in 2021–22. This indicates that the bank gradually improved its ability to generate income from its interest-earning assets, reflecting better utilization of funds and improved lending performance.
- Despite minor fluctuations, the consistent rise in the Net Interest Margin suggests that the bank's interest income relative to total assets improved over time. This improvement reflects enhanced asset management and interest income generation capacity, which can contribute to strengthening the bank's financial performance if supported by improved profitability management.

10. Conclusion

Through the above analysis, it is concluded that the banking environment is changing drastically in India. From the above discussion, it can be said that the financial performance of the bank can be maximized by increasing the net profit. Margin and interest income. The Indian banking industry is one of the fastest-growing BOB needs to be financially viable to survive in the industry and cutthroat competition. The banking sector has presented profound changes in the functioning of the banks. thus, both the public and the private sector banks are not antagonistic but are supplement to each other for the nation's overall development. The analysis shows that while the bank experienced fluctuations in net profit margin during the study period, there was a gradual improvement in its net interest margin, indicating better utilization of interest-earning assets. These findings highlight the importance of effective asset management, cost control, and income generation strategies for sustaining financial performance.

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